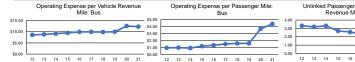
Mr. Les Reardanz Bellingham, Wa 98226-8056 (360) 788-9301

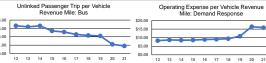


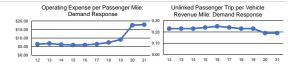
Operation Characteristics

	Operating		Uses of	Annual Annual		Annual Vehicle	Annual Vehicle	Directional	for Maximum Vehicles Operated in		Percent	Percent Fleet Age in	
Mode	Expenses	Fare Revenues	Capital Funds	Passenger Miles	Unlinked Trips	Revenue Miles	Revenue Hours	Route Miles	Service	Maximum Service	Spare Vehicles	Yearsa	
Demand Response	\$11,357,629	\$38,926	\$317,640	636,624	134,308	717,235	58,883	0.0	49	40	22.5%	4.3	
Bus	\$23,263,325	\$590,632	\$12,287,322	5,328,249	1,714,220	1,895,487	139,302	0.0	62	46	34.8%	6.9	
Vanpool	\$115,881	\$55,273	\$0	561,894	15,874	119,984	2,204	0.0	13	8	62.5%	7.2	
Total	\$34,736,835	\$684,831	\$12,604,962	6,526,767	1,864,402	2,732,706	200,389	0.0	124	94	24.2%		

Service Effectiveness **Performance Measures** Service Efficiency Operating Expenses per Operating Expenses per Operating Expenses per Operating Expenses per Unlinked Trips per Unlinked Trips per Mode Vehicle Revenue Mile Mode Passenger Mile \$17.84 \$4.37 \$15.84 \$12.27 \$84.56 \$13.57 Demand Response \$192.88 Demand Response 0.2 2.3 \$167.00 12.3 Bus Vanpool \$0.97 \$52.58 \$7.30 7.2 Vanpool \$0.21 0.1 \$12.71 \$173.35 \$18.63 0.7







Notes:

*Demand Response - Taxi (DR/TX) and non-dedicated fleets do not report fleet age data.

Performance Measure Targets - 2022

Performance Measure - Asset Type - Target % not in State of Good Repair

Equipment - Automobiles - 17%

Equipment - Trucks and other Rubber Tire Vehicles - 20%

Facility - Administrative / Maintenance Facilities - 0% Facility - Passenger / Parking Facilities - 25%

Rolling Stock - BU - Bus - 20% Rolling Stock - CU - Cutaway - 20% Rolling Stock - VN - Van - 50%